

# Trevi

## 2009-10E: Managing a Difficult Market Environment

Trevi - Key estimates and data				
Y/E December		2009A	2010E	2011E
Revenues	EUR M	1035.82	1066.89	1140.47
EBITDA	EUR M	181.81	169.88	188.32
EBIT	EUR M	117.36	122.89	140.46
Net income	EUR M	82.16	75.40	88.88
Dividend ord.	EUR	0.12	0.14	0.16
Adj. EPS	EUR	1.28	1.18	1.39
EV/EBITDA	x	7.16	7.20	6.23
Adj. P/E	x	10.28	11.20	9.50

A: actual; E: estimates; Source: Company data and Intesa Sanpaolo Research

- 2009 results.** In 2009 Trevi continued to benefit from its well-engineered business model based on a wide geographical diversification, a presence in businesses characterised by diverse growth drivers and from the good quality of its order backlog. In 2009, Trevi's consolidated revenues (-3.7% yoy) were slightly below our forecast. At end-2008 the group's order backlog (EUR 1.1Bn) was approximately EUR 400M higher than the end-December 2007 level; yet, to manage a deteriorating market environment and the risk related to raw material prices, in 2009 the company changed its production model reducing outsourcing, especially in the mechanical division and using raw materials supplied by clients in some special foundations works. The group's top line was negatively impacted by such changes, but the company avoided layoffs of skilled employees, increased the added value margin and thanks to an exceptional profitability of some special foundation works, also improved the EBITDA margin yoy. Below the EBIT line, we highlight that despite the higher 2009 average net debt, net interest charges showed little yoy increase (EUR 17.4M vs. EUR 17.2M in 2008) mainly thanks to lower interest rates. The group's tax rate also fell sharply (19.5% vs. 29.1% in 2008) thanks to management's ability in obtaining tax exemptions in some countries and to a favourable geographical profit mix.
- Outlook.** At 31.12.2009, the group's order backlog was EUR 780.3M, stable compared to the EUR 783.5M at end-September 2009 and significantly lower than the EUR 1.1Bn of December 2008. The 2009 order inflow more than halved to EUR 707M vs. the EUR 1.47Bn in 2008. According to management, negotiations are underway for several bigger than usual contracts in both the ground engineering services and the drilling machines divisions, and these should support the order intake in the next few months. At end-2009, group net debt was EUR 443M, substantially stable vs. EUR 441M at end-September 2009, as the cash generated by operations in 4Q09, almost entirely offset the EUR 21.5M investments. In 4Q09 the group continued to reduce its stock level (EUR 356M vs. EUR 369M at end-September 2009) after the peak reached last June and registered a significant reduction in commercial receivables. Overall, in 4Q09 the NWC reduced by approximately EUR 14.5M despite the reduction in commercial payables.
- Estimates and valuation.** Based on 2009 results we fine-tuned our 2010E-11E group estimates. We revised slightly downwards our group top-line estimates for 2010E-11E by 4.8% and 4.7% respectively, so as to account for the different production model adopted by the company. We left our 2010E-11E EBITDA margin forecast substantially unchanged as well as the group's bottom line, which should benefit from a lower than previously estimated tax rate. Based on our updated sum-of-the-parts valuation, **we fine-tuned our target price to EUR 13.30/share** (from EUR 12.70/share). We confirm our **HOLD rating on the stock**.
- Key risks.** Despite our positive assumptions for the group's ground engineering division in 2H10E and 2011E, we highlight that: 1) visibility for the construction equipment division is still poor; 2) a significant order inflow is necessary in the next few months to support our 2010E top-line and profitability estimates; and 3) the company's bottom line appears to be sensitive to the USD exchange rate: it is generally positively correlated.

14 April 2010

**HOLD**

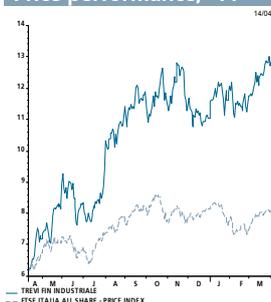
Target Price: EUR 13.30  
(from EUR 12.70)

Building & Materials  
Results Note

Intesa Sanpaolo  
Research Department

Bruno Permutti  
Research Analyst  
+39 02 7261 5772

### Price performance, -1Y



Source: Thomson Reuters

### Data priced on 13.04.2010

Target price (€)	13.30
Target upside (%)	0.76
Market price (€)	13.20
52-week range (€)	13.2/6.2
Market cap (€ M)	844.80
No. of shares (M)	64.00
Free float (%)	41
Major shareholder	D. Trevisani, (%)
	55
Reuters	TFI.MI
Bloomberg	TFI IM
FTSE It All Shares	23709

Performance %			
	Absolute	Rel. to FTSE All Sh	
-1M	6.5	-1M	3.7
-3M	10.6	-3M	12.0
-12M	114.6	-12M	82.0

Source: Intesa Sanpaolo Research estimates and Thomson Reuters

## 4Q09-FY09 Results

In 2009 Trevi successfully managed a difficult market environment and continued to benefit from its well-engineered business model based on a wide geographical diversification, a presence in businesses characterised by diverse growth drivers and from the good quality of its order backlog. The group's top line declined slightly yoy (-3.7%), but the group's flexible production structure and the high profitability of the ground engineering division allowed the company to increase the added value and to reach a 9-year record high EBITDA margin (17.6%).

### Revenues and operating profitability

In 2009, Trevi's consolidated revenues were slightly below our forecast and showed a 3.7% yoy decrease compared with the corresponding period last year. At the end of 2008 the group's order backlog (EUR 1.1Bn) was approximately EUR 400M higher than the level reached at end-December 2007. However, to manage a deteriorating market environment and the risk related to raw material prices, the company changed its production model in 2009, reducing outsourcing, especially in the mechanical divisions and using raw materials supplied by clients in some special foundations works. The group's top line was negatively impacted by such changes but the company avoided layoffs of skilled employees, increased the added value margin and thanks to an exceptional profitability of some special foundation works also improved the EBITDA margin yoy.

Looking at the single divisions we note that the good performance by the services divisions (+7% yoy) and the drilling equipment business (+7.5% yoy for Drillmec) more than offset the weakness by Soilmec (-41.3% yoy), which suffered from a slowdown in the residential and commercial construction investments in several countries. From a geographical standpoint, the group's revenue improved in all markets (especially the Middle East, Latin America and Africa), with the exception of Europe (ex-Italy) and the Far East, which was impacted by lower sales from Soilmec Hong Kong. We also note that the consolidation perimeter in 2009 included two newly-acquired companies, Arabian Soil Contractors in Saudi Arabia (services division), Watson Inc. in the USA (mechanical division) which contributed EUR 37.5M to 2009 revenue. At the operating level, Trevi reported a yoy increase for both added value and EBITDA margin benefiting from the abovementioned flexibility of the production structure that allowed the company to maintain a high production capacity utilisation rate for both Drillmec and Soilmec and a good absorption of its fixed costs base. The services divisions benefited from the good performance of the projects completed by Trevi in the Middle East, Africa and North America, which more than offset the decline in the mechanical divisions, mainly attributable to the sharp drop in Soilmec revenue.

Focusing on 4Q09, which showed a 31.1% yoy decline in revenue and an EBITDA margin of 10.3% vs. 13% in 4Q08, we highlight that most of the top line decline was attributable to the mechanical divisions: however, Soilmec started to recover following the very weak second and third quarter of 2009 (EUR 36.7M, EUR 40.5M and EUR 54.1M respectively) and Drillmec, which completed deliveries of an important Iraqi order in 3Q09 and dedicated the last three months of the year mainly to the engineering of the two 3000HP drilling machines ordered by Saipem last September for a total value above EUR 100M. The first drilling plant for an amount of approximately EUR 70M is scheduled for delivery by end-June while the second should be completed by September 2010. We believe that the low 4Q09 consolidated EBITDA margin mostly reflected the temporary decline in Drillmec' top-line. Despite the improving EBITDA result (+9.3% yoy), the higher depreciation (from EUR 32.4M in 2008 to EUR 42.1M in 2009), mainly related to investments at the services divisions and a substantial increase in provisions and credit write-offs (EUR 22.3M vs. EUR 6.3M in 2008), weighed on the consolidated 2009 EBIT result (-8% yoy). Note that most of the credit write-offs were related to a single client in the U.A.E.; the credit assessment was extremely prudent and according to management, it expects part of the amount of the credit to be recovered in the next few years. Trevi' sacrifice should therefore be limited to the related interest payment.

Slightly lower than expected sales but increased added value and EBITDA margin in 2009

Services and Drillmec more than offset weakness by Soilmec

4Q09 weakness mostly explained by Drillmec focus on preliminary activity

Below the EBIT line, we highlight: 1) the higher 2009 average net debt (EUR 443.8M at end-December 2009 vs. EUR 322.1M at end-December 2008 and EUR 142.6M at end-December 2007), resulted in a very limited increase in net interest charges (EUR 17.4M vs. EUR 17.2M in 2008) mainly thanks to the lower interest rates; and 2) the group registered forex gains of EUR 4.7M mainly thanks to the group's decision not to hedge USD positions in the second half of the year; 3) the group's tax rate was 19.5% vs. 29.1% in 2008 thanks to management's ability in obtaining tax exemptions in some countries and to a favourable geographical profit mix. Such tax exemptions are expected to last for a while and should help the group to structurally reduce the tax burden to at least 26-27% for the next few years.

Trevi - 4Q09A-FY09A results										
EUR M	4Q09A	4Q09E	vs. est. %	4Q08A	yoy	FY09A	FY09E	vs. est. %	FY08A	yoy
Revenues	199.4	238.9	-16.5	289.3	-31.1	1035.8	1075.3	-3.7	1069.2	-3.1
Added Value	60.5	NA	-	80.5	-24.8	347.1	NA	-	313.2	10.8
Margin (%)	30.3	-	-	27.8		33.5	-	-	29.3	
EBITDA	20.5	31.1	-33.9	35.3	-41.8	181.8	192.4	-5.5	166.3	9.3
Margin (%)	10.3	13.0		12.2		17.6	17.9		15.6	
EBIT	7.7	22.1	-65.3	21.2	-63.8	117.4	131.8	-11.0	127.6	-8.0
Margin (%)	3.8	9.3		7.3		11.3	12.3		11.9	
Pre-tax income	7.1	13.9	-48.9	17.2	-58.6	104.6	111.4	-6.1	109.2	-4.2
Net Income	12.1	7.4	64.0	17.4	-30.5	82.2	77.4	6.1	74.7	10.0

A: actual; E: estimates; Source: Company data and Intesa Sanpaolo Research

Trevi - Revenue breakdown by division (4Q09A-FY09A)										
EUR M	4Q08A	% on cons. sales	FY08	% on cons. sales	4Q09A	% on cons. sales	yoy	FY09A	% on cons. sales	yoy
Machines for foundations works	68.1	23.6	319.2	29.9	54.1	27.1	-20.6	187.4	18.1	-41.3
Drilling machinery	93.4	32.3	288.8	27.0	25.2	12.7	-73.0	310.5	30.0	7.5
Elisions	1.3	0.4	-0.8	-0.1	0.0	0.0	-99.0	-1.4	-0.1	
<b>Mechanical Division</b>	162.9	56.3	607.2	56.8	79.3	39.8	-51.3	496.4	47.9	-18.2
Drilling services	22.6	7.8	64.9	6.1	15.1	7.6	-33.2	65.4	6.3	0.8
Special foundations works	137.1	47.4	456.1	42.7	112.9	56.6	-17.7	495.2	47.8	8.6
Elisions	-1.3	-0.4	-3.2	-0.3	-1.6	-0.8	24.9	-6.3	-0.6	
<b>Services Division</b>	158.4	54.7	517.8	48.4	126.3	63.4	-20.2	554.2	53.5	7.0
Parent Company	4.0	1.4	13.5	1.3	4.0	2.0	-1.8	15.0	1.4	10.6
Elisions	-36.0	-12.4	-69.4	-6.5	-10.2	-5.1	-71.6	-29.8	-2.9	-57.0
<b>Consolidated Sales</b>	289.3		1069.2		199.4		-31.1	1035.8		-3.1

A: actual; Source: Company data

## NFP

At end-2009, group net debt was EUR 443M, substantially stable vs. EUR 441M at end-September 2009, as the cash generated by operations in 4Q09, almost entirely offset the EUR 21.5M investments. Note that in 4Q09 the group continued to reduce its stock level (EUR 356M vs. EUR 369M at end-September 2009) after the peak reached in June and registered a significant reduction in commercial receivables. Overall, in the last three months of the year the NWC reduced by approximately EUR 14.5M despite the reduction in commercial payables. The NWC dynamic suggests that the group was careful not to compromise the good relationships with key suppliers-creditors, while successfully implementing a plan for the gradual reduction of Soilmec stock.

**Group net working capital started to reduce in 4Q09. Net Debt level under control**

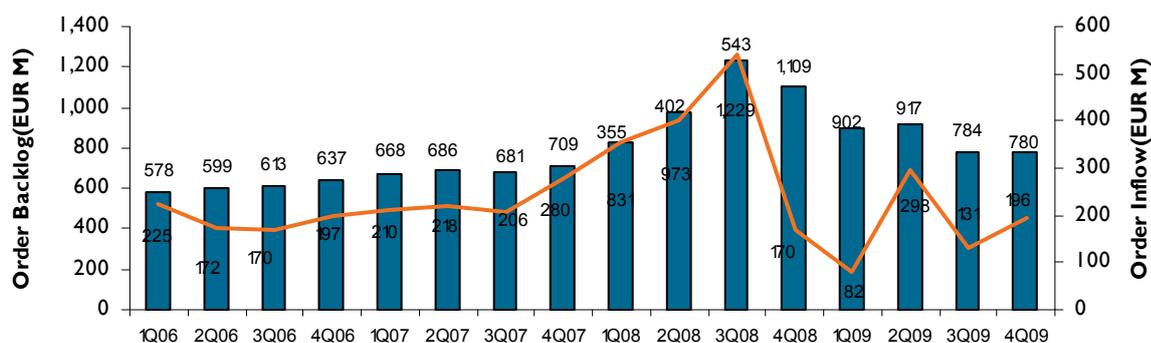
## Order backlog

At 31.12.2009, the group's order backlog amounted to EUR 780.3M, stable compared to the EUR 783.5M at end-September 2009 and significantly lower than the EUR 1.1Bn of December 2008. The 2009 order inflow more than halved to EUR 707M compared to the EUR 1.47Bn in 2008. However, according to management, negotiations are underway for several larger than usual contracts in both the ground engineering services and the drilling machines divisions, and these should support the order intake in the next few months. No disclosure was given about ongoing discussions for new contracts, but we believe that important opportunities for Trevi and Drillmec could derive from the following projects: 1) the Mosul dam consolidation works in Iraq whose total value is estimated at approximately USD 2.2Bn in 6-7 years and given the size and

**Weak order backlog compared to end-2008, but several opportunities on the table**

complexity of the work could see a joint participation of Trevi and its German competitor Bauer; 2) additional dam maintenance works in the US where the group gained a strong reputation through the successful collaboration with the US Army Corps of Engineers in several projects; 3) the development of the Kashagan oil field in Kazakhstan a project currently coordinated by ENI (until 2015) for which Drillmec already signed a contract for the supply of two 3000HP drilling machines for a total amount above EUR 100M. Shell, Total and Exxon are also part of the Kashagan project which is therefore an exceptional window for the Drillmec products.

Trevi - Quarterly order backlog and Inflow (2006-09)



A: actual; Source: Company data

Trevi - Order Backlog: Breakdown by division

EUR M	Backlog FY06	Backlog FY07	Backlog FY08	Backlog FY09
Machines for foundations works(Soilmec)	57	85	67	31
Drilling machinery(Drillmec)	159	163	299	203
<b>Mechanical Divisions</b>	<b>217</b>	<b>248</b>	<b>366</b>	<b>234</b>
Drilling services(Petreven)	159	113	111	94
Special foundations works(Trevi)	261	347	632	453
<b>Services Divisions</b>	<b>420</b>	<b>461</b>	<b>743</b>	<b>546</b>
<b>Group Total</b>	<b>637</b>	<b>709</b>	<b>1109</b>	<b>780</b>

A: actual; Source: Company data and Intesa Sanpaolo Research

## Earnings Outlook

Based on the announced results we fine-tuned our 2010E-11E group estimates to account for the different production model adopted by the company aimed at reducing third party services and at transferring any risk of raw material prices to clients (raw materials are supplied by clients). We did not change our underlying assumptions that the order inflow in the next few months will be sufficient to support the group's revenue in the second half of the year as we received the feeling that management is increasingly confident that the ongoing negotiations could translate into new orders in a relatively short time. Should this be the case we would not exclude that our 2011E growth forecasts could be too conservative, but we prefer to wait and see the amount and timing of the expected order intake.

**2010E-11E estimates only fine-tuned as new orders are expected in a short time.**

In particular we have revised our 2010E-11E forecasts as follows:

- We revised downwards our group top-line estimates for 2010E-11E by 4.8% and 4.7% respectively. We did not significantly change our assumptions on the sales development in the group's four divisions, while we assumed that the different production model will persist in the next two years;
- We substantially confirmed our previous estimates for the group's EBITDA and EBIT margin;
- We significantly cut the group's expected tax rate from 29.1% to 26% as management worked hard to optimise the group's fiscal structure and to obtain fiscal exemptions in some countries that are expected to continue to contribute to the group's profits in the next few years.

Trevi - Group estimates revision (2009E-11E)						
EUR M	FY10E			FY11E		
	New	Old	% chg.	New	Old	% chg.
Revenues	1,067	1,120	-4.8	1,140.5	1,196.1	-4.7
EBITDA	169.9	178.9	-5.0	188.3	199.0	-5.4
Margin (%)	15.9	16.0		16.5	16.6	
EBIT	122.9	127.4	-3.5	140.5	148.0	-5.1
Margin (%)	11.5	11.4		12.3	12.4	
Pre-tax income	104.4	109.6	-4.8	123.1	132.2	-6.9
Net Income	75.4	75.0	0.6	88.9	90.4	-1.7

A: actual; E: estimates; Source: Company data and Intesa Sanpaolo Research

Trevi - Divisional Revenue and EBITDA (2009E-11E)									
Revenue per B.U.									
EUR M	2009AE	yoy %	% on sales	2010E	yoy %	% on sales	2011E	yoy %	% on sales
Special foundations works	493	9	48	503	2	47	554	10	49
Drilling services	57	5	6	69	20	6	80	17	7
Machines for foundations works	185	-41	18	189	2	18	195	3	17
Drilling machinery	300	22	29	306	2	29	312	2	27
<b>Group revenue</b>	<b>1036</b>	<b>-3</b>		<b>1067</b>	<b>3</b>		<b>1140</b>	<b>7</b>	
EBITDA per B.U.									
EUR M	2009AE	yoy %	on EBITDA	2010E	yoy %	on EBITDA	2011E	yoy %	on EBITDA
Special foundations works	123	59	68	101	-18	59	111	10	59
% margin	25			20			20		
Drilling services	13	1	7	17	25	10	19	17	10
% margin	23			24			24		
Machines for foundations works	16	-64	9	18	14	11	21	19	11
% margin	9			10			11		
Drilling machinery	30	-6	16	34	15	20	37	7	19
% margin	10			11			12		
<b>Group EBITDA</b>	<b>182</b>	<b>9</b>		<b>170</b>	<b>-7</b>		<b>188</b>	<b>11</b>	
<b>% margin</b>	<b>17.5</b>			<b>15.9</b>			<b>16.5</b>		

A: actual; E: estimates; Source: Company data and Intesa Sanpaolo Research

## Valuation

Our updated sum-of-the-parts valuation based on a DCF model of the drilling and construction businesses, which points to a fair value of EUR 15.0/share, up vs. our previous EUR 13.6/share valuation mainly due to the lower tax rate (26% vs. 29.1%) and a slight reduction in the expected capital expenditure since 2011, which appears to be consistent with management's approach for 2010. We used an equity risk premium of 5.25% and a risk-free rate of 4%. We also highlight that our SOP value per share calculation assumes the exercise of the conversion option, currently in the money, attached to the convertible bond issued at the end of November 2006, with a maturity date at November 2011 with a strike price of EUR 11.30/Trevi share.

**DCF-based SOP valuation points to a fair value of EUR 15.0/share**

Trevi - SOP valuation based on DCF		
Company Division	Valuation Method	EUR M
EV Construction related business	DCF model	920
EV Drilling related business	DCF model	504
<b>Total EV</b>		<b>1424</b>
Net debt as at 31.12.2009		444
Other assets/liabilities		0
<b>SOP value</b>		<b>980</b>
Post-conversion n° of shares (M)		70
<b>Fully diluted fair value/sh. (EUR)</b>		<b>15.0</b>
<b>Current share price (EUR)</b>		<b>13.2</b>
<b>Upside(+)/Downside(-) potential %</b>		<b>13.3</b>

Source: Intesa Sanpaolo Research estimates

### Peer comparison-based sum-of-the-parts valuation

We also valued Trevi Group with a SOP valuation based on a 2010E-11E EV/EBITDA peers comparison. We split the drilling division into drilling services (Petreven) and oil services equipment (Drillmec), and the foundation division into special foundation works (Trevi) and machines for foundation works (Soilmec). We highlight that in the Trevi and Soilmec enterprise value calculation included in our group sum of the parts, we used the 2010E-11E EV/EBITDA multiples of Bauer, which we consider the most similar peers based on its size and perimeter of activity.

**Peers comparison based SOP valuation of EUR 11.6/share**

Trevi - Construction works and Equipment peers' multiples		
	EV/EBITDA	
	2010	2011
Skanska	8.1	7.9
Hochtief AG	4.6	4.2
Bilfinger & Berger AG	4.4	4.7
Fomento Const y Contr(Fcc)	7.5	7.1
Vinci	7.2	6.8
Keller	5.0	4.2
Bauer	6.4	4.9
<b>Median</b>	<b>6.4</b>	<b>4.9</b>

Source: FactSet and Intesa Sanpaolo Research estimates

Trevi - Drilling equipment peers' multiples		
	EV/EBITDA	
	2010	2011
National Oilwell Varco	5.9	5.0
Cooper Cameron Corp	10.4	8.4
Fmc Technologies Inc	13.8	11.9
Dril Quip	12.4	10.1
Saipem	9.5	8.3
Technip	7.5	6.1
<b>Median</b>	<b>9.9</b>	<b>8.4</b>

Source: FactSet and Intesa Sanpaolo Research estimates

Trevi - Drilling services peers' multiples

	EV/EBITDA	
	2010	2011
Transocean Inc	6.5	5.5
Noble Corp	4.6	4.1
Diamond Offshore Drilling	6.3	5.9
EnSCO International	6.4	5.2
Pride International	11.2	6.8
Hercules	8.2	6.2
<b>Median</b>	<b>6.5</b>	<b>5.7</b>

Source: FactSet and Intesa Sanpaolo Research estimates

Trevi - SOP valuation based on 2010E-11E peers' multiples

Company Division	Valuation Method	EUR M on 2010E	EUR M on 2011E
EV Special Foundation Works	Peers Comparison	643	548
EV Drilling Equipment	Peers Comparison	298	289
EV Drilling Services	Peers Comparison	84	93
EV Special Foundation Machines	Peers Comparison	115	106
<b>Total EV</b>		<b>1140</b>	<b>1036</b>
Net debt December 2010E		367	319
Other assets/liabilities		0	0
<b>SOP value</b>		<b>773</b>	<b>717</b>
Post-conversion n° of shares (mn)		70	70
<b>Fully diluted fair value/sh. (EUR)</b>		<b>12.0</b>	<b>11.2</b>
<b>Current share price (EUR)</b>		<b>13.2</b>	<b>13.2</b>
<b>Upside(+)/Downside(-) potential %</b>		<b>-8.5</b>	<b>-15.0</b>

Source: FactSet and Intesa Sanpaolo Research estimates

Our sum-of-the-parts model based on 2010E-11E peer multiples points to a Trevi Group valuation of 11.6 EUR/share.

## Conclusions

We think the group valuation should be the average of both the DCF-based and peers' multiples-based SOP valuations. The first method provides, in our opinion, a medium-term view and a more objective indication of the group's possible value, while the latter puts our valuation into the current market context. Note that we expect that 2010E could be an year of transition for Trevi toward a more pronounced growth that could materialise as from 2011 should the various negotiations currently underway be successful. Based on our current estimates and market multiples update, **we slightly increase our target price to EUR 13.30/share (EUR 12.70/share previously)**. Note that our target price is calculated as the arithmetic average of the DCF-based SOP valuation of EUR 15.00/share and the multiples comparison-based SOP valuation of EUR 11.6/share. We confirm our **HOLD rating on the stock**.

Despite our positive assumptions for the group's ground engineering division in 2H10E and in 2011E, we highlight that: 1) visibility for the construction equipment division is still poor; 2) a significant order inflow is necessary in the next few months to support our 2010E top-line and profitability estimates; and 3) the company's bottom line appears to be sensitive to the USD exchange rate: it is generally positively correlated.

**DCF and SOP-based valuations to EUR 13.30/share slightly up vs. previous EUR 12.70/share**

## Key risks

Trevi - Key figures

Sector	Construction	Mkt price EUR/Share		Ordinary	Rating
REUTERS CODE	TFI.MI	Target price EUR/Share		13.20	HOLD
Values per share (EUR)		2008A	2009A	13.30	
		2010E	2011E		
No. ordinary shares (M)		64.00	64.00	64.00	64.00
No. NC saving/preferred shares (M)		0.00	0.00	0.00	0.00
Total no. of shares (M)		64.00	64.00	64.00	64.00
Adj. EPS		1.17	1.28	1.18	1.39
CFPS		1.67	1.94	1.84	2.07
BVPS		3.54	4.72	5.78	7.03
Dividend Ord		0.12	0.12	0.14	0.16
Dividend SAV Nc		0.00	0.00	0.00	0.00
<b>Income statement (EUR M)</b>		<b>2008A</b>	<b>2009A</b>	<b>2010E</b>	<b>2011E</b>
Sales		1069.16	1035.82	1066.89	1140.47
EBITDA		166.31	181.81	169.88	188.32
EBIT		127.60	117.36	122.89	140.46
Pre-tax income		109.17	104.63	104.42	123.11
Net income		74.66	82.16	75.40	88.88
Adj. net income		74.66	82.16	75.40	88.88
<b>Cash flow (EUR M)</b>		<b>2008A</b>	<b>2009A</b>	<b>2010E</b>	<b>2011E</b>
Net income before minorities		77.35	84.20	77.27	91.10
Depreciation and provisions		32.40	42.16	42.49	43.37
Change in working capital		-166.65	-171.21	14.58	-25.18
Operating cash flow		-56.90	-44.85	134.34	109.28
Capital expenditure		-123.39	-80.45	-50.00	-52.50
Other (uses of Funds)		7.23	-10.89	0.00	0.00
Free cash flow		-173.06	-136.18	84.34	56.78
Dividends and equity changes		-6.40	-7.68	-7.68	-8.65
Net cash flow		-179.46	-143.86	76.66	48.13
<b>Balance sheet (EUR M)</b>		<b>2008A</b>	<b>2009A</b>	<b>2010E</b>	<b>2011E</b>
Net capital employed		557.44	759.69	752.62	786.94
of which associates		0.00	0.00	0.00	0.00
Net debt/-cash		322.10	443.80	367.14	319.01
Minorities		8.90	13.67	15.54	17.76
Net equity		226.43	302.22	369.94	450.18
Market cap		844.80	844.80	844.80	844.80
Minorities value		18.07	13.54	11.06	9.09
Enterprise value (*)		1184.97	1302.14	1223.00	1172.90
<b>Stock market ratios (x)</b>		<b>2008A</b>	<b>2009A</b>	<b>2010E</b>	<b>2011E</b>
Adj. P/E		11.32	10.28	11.20	9.50
P/CEPS		7.89	6.80	7.17	6.39
P/BVPS		3.73	2.80	2.28	1.88
Dividend yield (% ord)		0.91	0.91	1.02	1.21
Dividend yield (% sav)					
EV/sales		1.11	1.26	1.15	1.03
EV/EBITDA		7.13	7.16	7.20	6.23
EV/EBIT		9.29	11.10	9.95	8.35
EV/CE		2.13	1.71	1.62	1.49
D/EBITDA		1.94	2.44	2.16	1.69
D/EBIT		2.52	3.78	2.99	2.27
<b>Profitability &amp; financial ratios (%)</b>		<b>2008A</b>	<b>2009A</b>	<b>2010E</b>	<b>2011E</b>
EBITDA margin		15.55	17.55	15.92	16.51
EBIT margin		11.93	11.33	11.52	12.32
Tax rate		29.15	19.52	26.00	26.00
Net income margin		6.98	7.93	7.07	7.79
ROE		32.97	27.18	20.38	19.74
Debt/equity ratio		1.37	1.40	0.95	0.68
<b>Growth (%)</b>			<b>2009A</b>	<b>2010E</b>	<b>2011E</b>
Sales			-3.12	3.00	6.90
EBITDA			9.32	-6.56	10.86
EBIT			-8.03	4.71	14.29
Pre-tax income			-4.16	-0.20	17.89
Net income			10.04	-8.23	17.89
Adj. net income			10.04	-8.23	17.89

(\*) EV = Mkt cap+ Net Debt + Minorities Value - Associates A: actual; E: estimates; Source: Company data and Intesa Sanpaolo Research

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Equity rating key (short-term horizon: 3M)	
Short-term rating	Definition
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**Intesa Sanpaolo Research Department – Head of Research Gregorio De Felice**

**Head of Equity & Credit Research**

Giampaolo Trasi +39 02 7261 2297 giampaolo.trasi@intesasnpaolo.com

**Equity Research**

Monica Bosio +39 02 7261 2725 monica.bosio@intesasnpaolo.com  
 Luca Bacoccoli +39 02 7261 5026 luca.bacoccoli@intesasnpaolo.com  
 Laura Carmignani +39 02 8021 2742 laura.carmignani@intesasnpaolo.com  
 Sergio Ciaramella +39 02 7261 5688 sergio.ciaramella@intesasnpaolo.com  
 Manuela Meroni +39 02 7261 5937 manuela.meroni@intesasnpaolo.com  
 Gian Luca Pacini +39 02 7261 2971 gianluca.pacini@intesasnpaolo.com  
 Bruno Permutti +39 02 7261 5772 bruno.permutti@intesasnpaolo.com  
 Fabio M. Picardi +39 02 7261 2972 fabio.picardi@intesasnpaolo.com  
 Roberto Ranieri +39 02 7261 5011 roberto.ranieri@intesasnpaolo.com  
 Lorenzo Re +39 02 7261 2387 lorenzo.re@intesasnpaolo.com

**Corporate Broking Research**

Alberto Francese +39 02 7261 2707 alberto.francese@intesasnpaolo.com  
 Marta Caprini +39 02 7261 5607 marta.caprini@intesasnpaolo.com  
 Serena Polini +39 02 7261 2292 serena.polini@intesasnpaolo.com

**Research Production**

Anna Whatley +39 02 7261 2763 anna.whatley@intesasnpaolo.com  
 Cinzia Bovina +39 02 7261 5437 cinzia.bovina@intesasnpaolo.com  
 Bruce Marshall +39 02 7261 2278 robert.marshall@intesasnpaolo.com  
 Annita Ricci +39 02 7261 2279 annita.ricci@intesasnpaolo.com

**Banca IMI**

**Institutional Sales**

Nicola Maccario +39 02 7261 5517 nicola.maccario@bancaimi.com  
 Carlo Cavalieri +39 02 7261 2722 carlo.cavalieri@bancaimi.com  
 Francesca Guadagni +39 02 7261 5817 francesca.guadagni@bancaimi.com  
 Robert Meier +39 02 7261 2158 robert.meier@bancaimi.com  
 Daniela Stucchi +39 02 7261 5708 daniela.stucchi@bancaimi.com  
 Mark Wilson +39 02 7261 2758 mark.wilson@bancaimi.com

**US Institutional Sales**

Stephane Ventilato +1 212 326 1233 Stephane.Ventilato@bancaimi.com  
 Jack Del Duca +1 212 326 1234 DelDucaJ@bancaimius.com  
 Barbara Leonardi +1 212 326 1232 LeonardiB@bancaimius.com  
 Gregory Halvorsen +1 212 326 1237 gregory.halvorsen@bancaimi.com

**Sales Trading**

Roberto Gussoni +39 02 7261 5929 roberto.gussoni@bancaimi.com  
 Claudio Manes +39 02 7261 5542 claudio.manes@bancaimi.com  
 Adele Marchetti +39 02 7261 5880 adele.marchetti@bancaimi.com  
 Lorenzo Pennati +39 02 7261 5647 lorenzo.pennati@bancaimi.com

**Equity Derivatives Institutional Sales**

Andrea Martini +39 02 7261 5977 andrea.martini@bancaimi.com  
 Emanuele Manini +39 02 7261 5936 emanuele.manini@bancaimi.com

**Market Hub – Brokerage & Execution**

Italian Equities - Sergio Francolini +39 02 7261 5859 sergio.francolini@bancaimi.com  
 Foreign Equities - Francesco Riccardi +39 02 7261 2901 francesco.riccardi@bancaimi.com

**Market Hub – Exchange Traded Derivatives**

Biagio Merola - Milan +39 02 7261 2420 biagio.merola@bancaimi.com

**Market Hub – @ sales**

Giovanni Spotti +39 02 7261 2339 giovanni.spotti@bancaimi.com

**Banca IMI SpA**

Piazzetta Giordano Dell'Amore, 3  
20121 Milan, Italy  
Tel: +39 02 7261 1

**Banca IMI  
Securities Corp.**

1 William Street  
10004 New York, NY, USA  
Tel: (1) 212 326 1230

**Banca IMI  
London Branch**

90 Queen Street  
London EC4N 1SA, UK  
Tel +44 207 894 2600